

Memorandum of Understanding

Between

Kazakh Automobile and Road Institute named after L.B. Goncharov
and

Howest University of Applied Sciences

and

Ghent University

In accordance with a mutual desire to promote international academic, cultural and scientific exchange, Howest University of Applied Sciences, Ghent University (Belgium) and Kazakh Automobile and Road Institute named after L.B. Goncharov, (Kazakhstan) enter into this Memorandum of Understanding.

All institutions, for the purpose of furthering research cooperation, hereby affirm their intent to promote exchanges as will be of mutual benefit for their institutions. Academic exchanges are considered here to include but not be limited to:

- Exchange of academic staff and research assistants for the purpose of research;
- Exchange of PhD students and postdoctoral researchers for non-credit study and research;
- Reciprocal assistance for visiting academic staff, PhD students and postdoctoral researchers;
- Exchange of documentation, pedagogical information and research materials.

All parties decide by mutual consent that all the financial agreements will have to be negotiated and will depend on the availability of funds.

All parties hereby agree that:

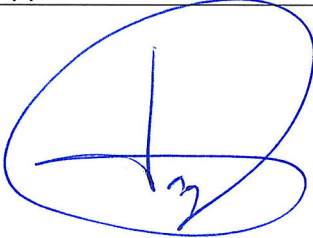
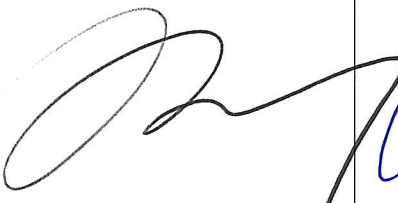
1. Details of each research program or research project shall be arranged by mutual consent by the relevant departments, centres, etc, of all parties subject to the approval of the higher authorities of each party. The Parties ensure that they shall respect the human rights defined in the United Nations Core Human Rights Instruments.
2. Relevant non confidential academic materials, technical information including research reports, periodicals, etc. and other information available to each party shall be exchanged between parties.
3. All information and/or data that may be exchanged, acquired and shared in connection with the areas of cooperation between all parties pursuant to this Memorandum of Understanding shall be treated strictly confidential and shall not under any circumstances be divulged by the receiving party unless and otherwise such information has already been in public domain.

4. The Parties commit themselves to respect the current European Regulation EU 2016/679 on the protection of natural persons with regard to the processing of personal data and on the free movement of such data as well as the national applicable laws. The Parties may share Personal Data of individuals involved in the collaboration for the purpose of administering such as: name, business telephone, postal address, and e-mail address ("Business Contact Information"). Each Party may store and otherwise process such Business Contact Information. The Parties agree that Business Contact Information will only be processed to the limited extent as required for the performance of this agreement. If for the performance of this agreement the processing of other than Business Contact Information is necessary, the Parties commit themselves to agree and enter into a data processing agreement, which shall amend this agreement, as is reasonably required to reflect each Party's rights and obligations.
5. Any cost and expenses that may be incurred by jointly performing research programs and research activities shall be negotiated and agreed upon to the satisfaction of all parties before starting such programs and activities.
6. The parties intend for this Memorandum of Understanding to be non-binding. Nothing in this Memorandum of Understanding should be construed to obligate the parties to any current or future expenditure of resources, or to enter into contract with one another. Based on mutual agreement of the parties, binding agreements may be developed to carry out the purposes of this Memorandum of Understanding.
7. The parties each intend to appoint a Coordinator who will serve as the primary contact person for cooperation under this Memorandum of Understanding, help make arrangements associated with visits, ensure that necessary approvals are in place and oversee the general welfare of visitors.
 - a. Coordinator at Kazakh Automobile and Road Institute named after L.B. Goncharov: Dauren Y. Yessentay. PhD, Rector: rector@kazadi.edu.kz
 - b. Coordinator at Ghent University: Erik Mannens, Professor: erik.mannens@ugent.be
 - c. Coordinator at Howest University of Applied Sciences: Erik Mannens, Professor: erik.mannens@howest.be
8. Cooperation under this Memorandum of Understanding is to commence upon the date of the last signature (Commencement Date).
9. This Memorandum of Understanding should remain in effect for three years from the Commencement Date. Either party may terminate their participation in the Memorandum of Understanding by providing written notice to the other, provided that such termination shall not affect any other agreements between the parties and any such agreements shall be completed in accordance with their terms. This Memorandum of Understanding may be terminated by any of the parties in case of clear and convincing evidence that the counterparty is involved in a serious violation of human rights.
10. This Memorandum of Understanding may be renewed, extended or amended by written mutual agreement of the parties.
11. Any notice to be given under this Memorandum of Understanding should be in writing and addressed to the Coordinator.

12. Notice will be deemed given (i) when verified by written receipt if sent by courier, or when received if sent by mail without verification of receipt or (ii) when verified by automated receipt or electronic logs if sent by facsimile or email. Notices sent by facsimile or email should be followed as soon as possible by original signed documents.
13. This Memorandum of Understanding in no way restricts the parties from participating in similar activities or arrangements with others.
14. Any news releases resulting from this Memorandum of Understanding should be coordinated by the Coordinators mentioned above.
15. Any disputes in connection with this Memorandum of Understanding should be settled by negotiation between the parties through their designated Coordinators.
16. Nothing contained in this Memorandum of Understanding should be construed to create or imply a joint venture, partnership, principal-agent or employment relationship between the parties.

This Memorandum of Understanding as well as succeeding plans concerning the concrete proposals of cooperation, shall be effective after approval of the terms of the agreement by the appropriate authorities of the universities.

The parties have executed this Memorandum of Understanding on the dates shown hereunder.

For Howest University of Applied Sciences	For Ghent University	Kazakh Automobile and Road Institute named after L.B. Goncharov
 Frederik D'hulster President	 Prof. dr. Petra De Sutter Rector	 Prof. dr. Dauren Y. Yessentay Rector
Date: 13/10/2026	Date:	Date:

